



**2010 Interim Results** 

August 2010

IR Website: www.nblife.com/ir

#### **Summarized Results in 1H2010**



- Turnover decreased by 10.1% to HK\$229.6 million
- Net profit declined by 85.4% to HK\$15.8 million
- Gross margin maintained at a high level of approximately 80.0% if non-cash provision for slow moving and obsolete inventory were excluded
- Interim dividend of HK\$0.035 per share (Div. payout at 440%)
- Net cash of HK\$531.9 million with no borrowing

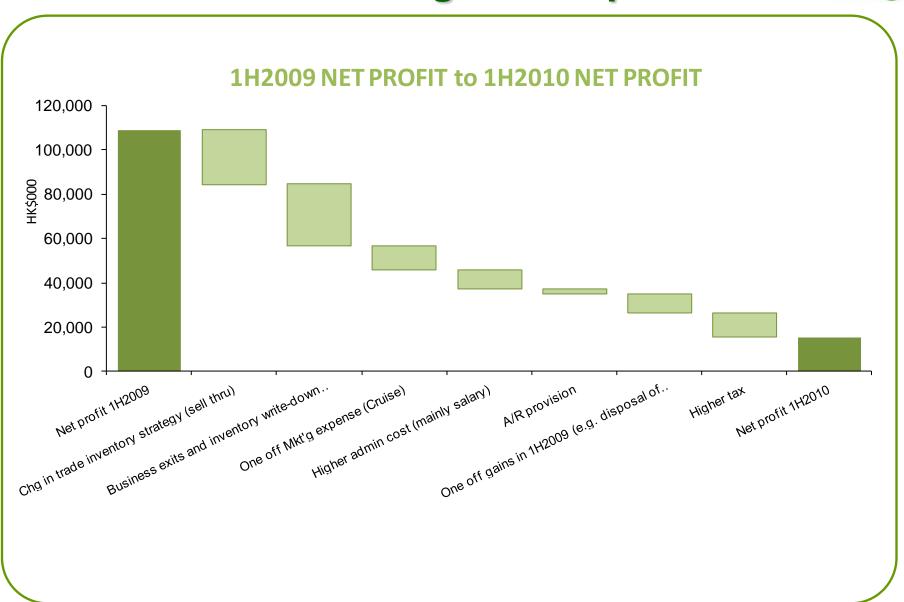




For the six months ended	Change (%)		
(HK\$ million)	2010	2009	
Turnover	229.6	255.3	-10.1
Gross profit	159.4	208.7	-23.6
Operating profit	36.6	118.9	-69.2
Net profit	15.8	108.9	-85.4
Dividend per share (HK cents) - Interim (HK cents)	3.50	3.50	0
Dividend payout (%)	440.7	64.3	+376.4pts
Basic EPS (HK cents)	0.794	5.446	-85.4

# 3

## Waterfall Chart – Change in net profit



# Change in trade inventory strategy



- Sell Through focus instead of Sell In focus
- Reduce channel inventory to ensure long term success:
  - Enable better assessment of effectiveness of consumer promotional programs
  - Ensure freshness of products better consumer experience
  - Improve inventory turnover in channel
  - Improve cash flow of franchisees
  - Support future store expansion

#### Shareholder's Value



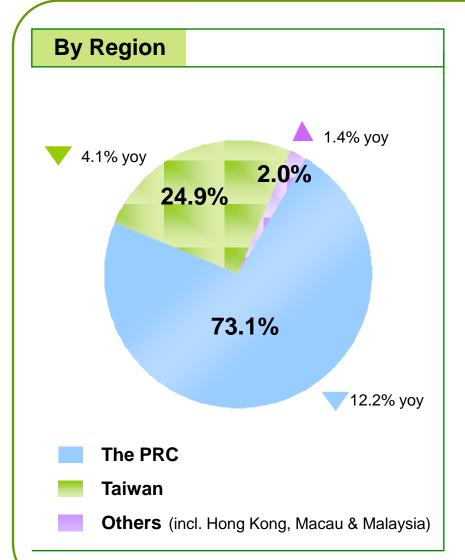
	Six months ended 30 June	Year ended 31 December	Change %
	2010	2009	
ROE* (%)	3.8	16.8	-13.0pts
ROA* (%)	3.3	14.2	-10.9pts
Cash (HK\$ million)	531.9	559.3	-4.9
Gearing ratio	Net cash	Net cash	-
Dividend pay-out ratio (%)	440.7	100.3	+340pts

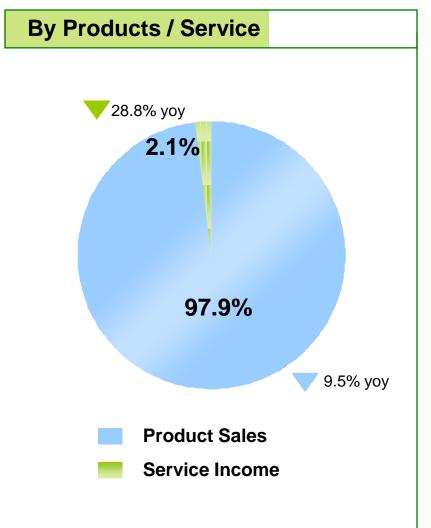
<sup>\*</sup> Annualised.

Cash represents 57.6% of total assets at 30 June 2010

## **Turnover Analysis for 1H2010**







#### **Extensive Network in Greater China**



As at 30 June 2010		Franchisee owned Spas	Entr Spas	usted Counters		owned Counters
The PRC	1,142	1,079	-	15	6	42
Taiwan	374	366	-	-	8	-
Others Macau Malaysia	34	- - 32	- - -	- - -	1 1 -	- - -
Total	1,550	1,477	-	15	16	42

## **Average Sales Per Store**

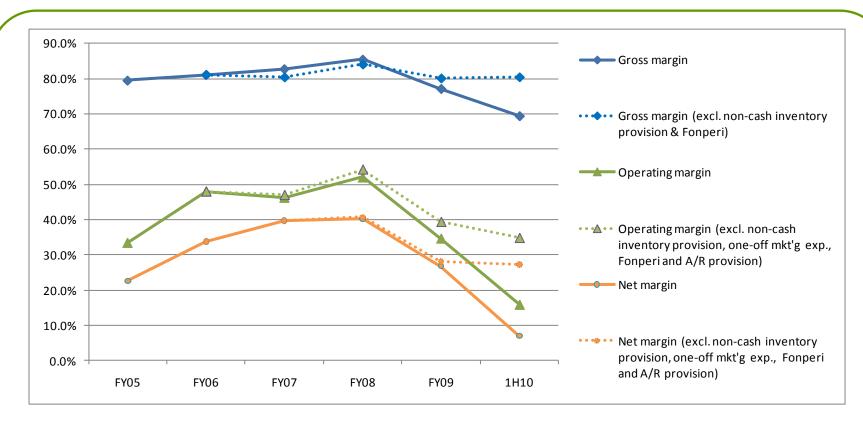


- The Group's average sales per store rose by 9.2% to HK143,000 in 1H2010 despite:
  - The number of stores decreased as a result of eliminating non-compliant stores to ensure the service quality
  - Decrease in product sales
- Average store sales in PRC grew by 9.1% yoy
- Average store sales in Taiwan improved by 9.3% yoy

Average Sales Per Store				
(HK\$)	1H2009	1H2010	(%)	
PRC	132,000	144,000	+9.1	
Taiwan	129,000	141,000	+9.3	
Group Average	131,000	143,000	+9.2	

## **Group Profitability**

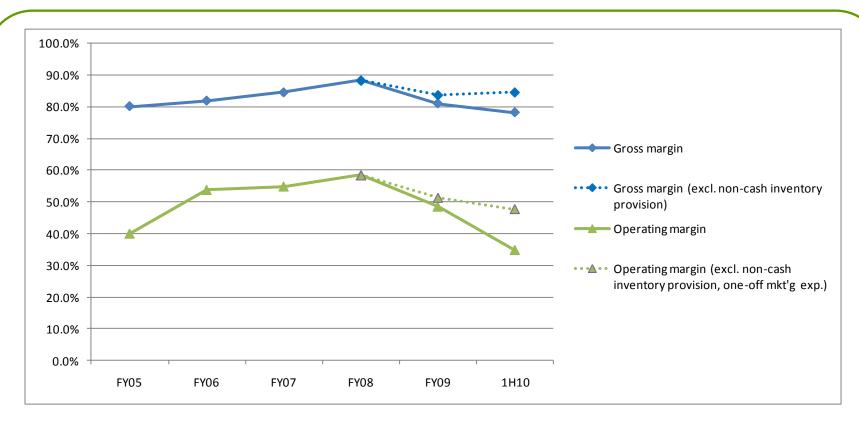




- On normalised basis, the margins are much better
- Lower margins due to lower sales in 1H2010. Lower sales as a result of:
  - change of trade inventory strategy, we focus on sell through to the end consumer instead of sell in to franchisees to ensure long term profitability
  - Franchisees defer purchases and wait for new incentive scheme effective July 2010
  - Discontinue Fonperi business in 3Q 2010 to focus on high margin business

#### **PRC Profitability**

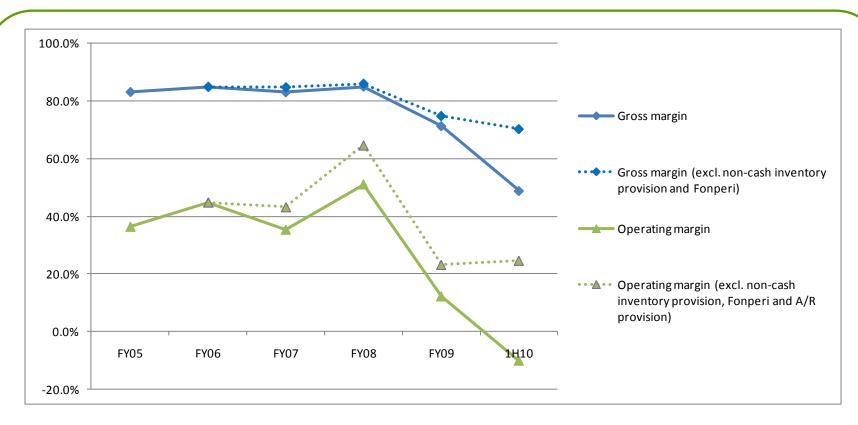




- On normalised basis, the margins are much better
- Lower margins due to lower sales in 1H2010. Lower sales as a result of:
  - change of trade inventory strategy, we focus on sell through to the end consumer oriented instead of sell in to franchisees to ensure long term profitability
  - Franchisees defer purchases and wait for new incentive scheme effective July 2010

## **Taiwan Profitability**





- On normalised basis, the margins are much better
- Lower margins due to lower sales in 1H2010. Lower sales as a result of:
  - change of trade inventory strategy, we focus on sell through to the end consumer oriented instead of sell in to franchisees to ensure long term profitability
  - Discontinue Fonperi business in 3Q 2010 to focus on high margin business