

## 2010 Interim Results

## August 2010

IR Website: www.nblife.com/ir

## Summarized Results in 1H2010

- Turnover decreased by $10.1 \%$ to HK\$229.6 million
- Net profit declined by $85.4 \%$ to HK $\$ 15.8$ million
- Gross margin maintained at a high level of approximately $80.0 \%$ if non-cash provision for slow moving and obsolete inventory were excluded
- Interim dividend of HK\$0.035 per share (Div. payout at 440\%)
- Net cash of HK\$531.9 million with no borrowing


## Financial Summary

| For the six months ended 30 June |  | Change (\%) |  |
| :--- | ---: | ---: | ---: |
| (HK\$ million) | 2010 | 2009 |  |
| Turnover | 229.6 | 255.3 | -10.1 |
| Gross profit | 159.4 | 208.7 | -23.6 |
| Operating profit | 36.6 | 118.9 | -69.2 |
| Net profit | 15.8 | 108.9 | -85.4 |
| Dividend per share (HK cents) |  |  |  |
| - Interim (HK cents) | 3.50 | 3.50 | 0 |
| Dividend payout (\%) | 440.7 | 64.3 | +376.4 pts |
| Basic EPS (HK cents) | 0.794 | 5.446 | -85.4 |

## Waterfall Chart - Change in net profit

## 1H2009 NET PROFIT to 1H2010 NET PROFIT



## Change in trade inventory strategy

- Sell Through focus instead of Sell In focus
- Reduce channel inventory to ensure long term success:
- Enable better assessment of effectiveness of consumer promotional programs
- Ensure freshness of products - better consumer experience
- Improve inventory turnover in channel
- Improve cash flow of franchisees
- Support future store expansion


## Shareholder's Value

|  | Six months <br> ended 30 June | Year ended <br> 31 December | Change <br> $\%$ |
| :--- | :---: | :---: | ---: |
|  | 2010 | 2009 |  |
| ROE* (\%) | 3.8 | 16.8 | -13.0 pts |
| ROA* (\%) | 3.3 | 14.2 | -10.9 pts |
| Cash (HK\$ million) | 531.9 | 559.3 | -4.9 |
| Gearing ratio | Net cash | Net cash |  |
| Dividend pay-out ratio (\%) | $\mathbf{4 4 0 . 7}$ | 100.3 | +340pts |
| * Annualised. |  |  |  |

* Annualised.
- Cash represents 57.6\% of total assets at 30 June 2010


## Turnover Analysis for 1H2010



## By Products / Service



- Product Sales

Service Income

## Extensive Network in Greater China



## Average Sales Per Store

- The Group's average sales per store rose by 9.2\% to HK143,000 in 1H2010 despite:
- The number of stores decreased as a result of eliminating non-compliant stores to ensure the service quality
- Decrease in product sales
- Average store sales in PRC grew by $9.1 \%$ yoy
- Average store sales in Taiwan improved by $9.3 \%$ yoy


## Average Sales Per Store

| (HK\$) | $\mathbf{1 H 2 0 0 9}$ | $\mathbf{1 H 2 0 1 0}$ | (\%) |
| :--- | ---: | ---: | ---: |
| PRC | 132,000 | 144,000 | +9.1 |
| Taiwan | 129,000 | 141,000 | +9.3 |
| Group <br> Average | $\mathbf{1 3 1 , 0 0 0}$ | $\mathbf{1 4 3 , 0 0 0}$ | $\mathbf{+ 9 . 2}$ |

## Group Profitability



- On normalised basis, the margins are much better
- Lower margins due to lower sales in 1H2010. Lower sales as a result of:
$>\quad$ change of trade inventory strategy, we focus on sell through to the end consumer instead of sell in to franchisees to ensure long term profitability
> Franchisees defer purchases and wait for new incentive scheme effective July 2010
> Discontinue Fonperi business in 3Q 2010 to focus on high margin business


## PRC Profitability



- On normalised basis, the margins are much better
- Lower margins due to lower sales in 1H2010. Lower sales as a result of:
> change of trade inventory strategy, we focus on sell through to the end consumer oriented instead of sell in to franchisees to ensure long term profitability
> Franchisees defer purchases and wait for new incentive scheme effective July 2010


## Taiwan Profitability



- On normalised basis, the margins are much better
- Lower margins due to lower sales in 1H2010. Lower sales as a result of:
> change of trade inventory strategy, we focus on sell through to the end consumer oriented instead of sell in to franchisees to ensure long term profitability
> Discontinue Fonperi business in 3Q 2010 to focus on high margin business

